Activity Matrix 2025_v1.1_02.09.2025

Coordin	Coordinating Humanitarian Shelter and Settlements Activity Matrix 2025_v1.1_02.09.2025												
Strategic Objectives	Cluster Objectiv es	HRP PA code	Parent Activity	Sub-Code	Sub-Activities	Context 1	Context 2	Context 3	Context 4	Indicators	Activity Description	Reference Cost	Unit
SO1	CO1	SN101	Emergency Shelter Support	А	Emergency Construction Materials (ECM) and Emergency Shelter Kit (ESK)	In-kind (IK)	In-kind (IK)	In-kind (IK)	In-kind (IK)	# of households supported with emergency shelter kits # of households supported with emergency construction materials # of individuals supported with emergency shelter kits # of individuals supported with emergency construction materials # of residential units supported with emergency shelter assistance	The provision of emergency shelter support includes emergency construction materials (ECM) and emergency shelter kits (ESK). They are provided immediately to minimize the impact of war-related damage to detached houses and multi-apartment buildings (apartments and common spaces) by sealing the building envelope. The primary objective of the activity is to provide immediate protection during emergencies by temporarily shielding occupants from potentially hazardous weather elements (such as rain, snow, wind, and moisture exposure) and preventing further deterioration of dwellings.	USD 110 per Household	Household
SO1	CO1	SN101	Emergency Shelter Support	В	Emergency Construction Materials (ECM) for Social Facilities	In-kind (IK)	In-kind (IK)	In-kind (IK)	In-kind (IK)	# of buildings supported with emergency construction materials # of individuals supported with emergency construction materials	Provision of emergency construction materials (e.g., tarpaulins, OSB panels, plastic sheeting, nails, etc.) to public social infrastructure facilities (such as schools, primary healthcare points, administrative service centers, community centers, etc.) to enable rapid, temporary repairs in the immediate aftermath of war-related damage. Activities should support government-led institutions and aim to facilitate continued access to public services (including for IDPs and returnees), reduce reliance on humanitarian assistance, and promote social cohesion. This activity may include support to both operational and temporarily non-operational facilities that are expected to be reinstated for the provision of essential services. Examples of supported infrastructure include Resilience Centers, TsNAPs, multifunctional youth hubs, and Centers for the Provision of Social Services.	USD 63 per Individual	Individual
SO1	CO1	SN102	Emergency Non- Food Item (NFI) Support	А	Donation of NFIs for Shared Use	In-kind (IK)	In-kind (IK)	In-kind (IK)	0	# of temporary sites reached through the donation of NFIs (invincibility points, bomb shelters, transit centers) # of individuals reached through the donation of NFIs (invincibility points, bomb shelters, transit centers)	The purpose of the activity is to distribute non-food items (NFIs) to residents of temporary sites, such as Transit (Reception) Centers, Interim Evacuation Points, Invincibility Points, and Bomb Shelters, to support individual living conditions and cover immediate household needs. This activity aims to ensure that displaced persons residing in temporary facilities can access essential items necessary for dignity, safety, and basic daily functioning. Distributed NFIs are for individual use and not considered property of the facility.	USD 180 per Individual	Individual
501	CO1	SN102	Emergency Non- Food Item (NFI) support	В	NFIs for Households	In-kind (IK)	In-kind (IK) Cash (C) Voucher (V)	In-kind (IK) Voucher (V)	In-kind (IK)	# of households supported with household NFI # of individuals supported with household NFI	Distribution of Shelter Cluster NFI kits (essential items that displaced, non-displaced and returnee families may have lost because of the war or not taken with them in displacement). The complete kit includes: Reinforced Bags, Bed linen sets, Blankets, Towel sets, Kitchen sets, Jerry cans (optional), Buckets.	USD 290 per Household	Household
SO1	CO1	SN102 (Non- HNRP)	Emergency Non- Food Item (NFI) support	С	Provision of Appliances and Furniture	In-kind (IK) Cash (C) Voucher (V)	In-kind (IK) Cash (C) Voucher (V)	In-kind (IK) Cash (C) Voucher (V)	0	# of households supported with appliances and furniture # of individuals supported with appliances and furniture	Providing households with household appliances that allow them to fully manage their households, cook and store food (fridge, cooking stove), as well as providing the necessary furniture for rest, social interaction, and storage (bed, table set, wardrobe).	Fridge - USD 220 Cooking stove - USD 220 Bed - USD 180 Table set - USD 200 Wardrobe - USD 220	Household
SO1	CO2	SN201	Winter Heating	A	Winter Cash for Utilities	Cash (C) Voucher (V)	Cash (C) Voucher (V)	Cash (C) Voucher (V)	0	# of households supported with cash for utilities # of individuals supported with cash for utilities	Provision of grants to help vulnerable families pay utility costs specifically to cover heating needs (centralized heating, natural gas, or electricity for heating) in the winter.	Unified cash for heating utilities transfer value is UAH 19,400 for 2025-2026 winter season	Household
SO1	CO2	SN201	Winter Heating	В	Winter Energy	In-kind (IK)	In-kind (IK) Cash (C) Voucher (V)	In-kind (IK) Cash (C) Voucher (V)	In-kind (IK)	# of households supported with winter energy # of individuals supported with winter energy	Distribution of firewood, coal, briquettes, pellets, and liquefied gas (LPG) for heating appliances. The recommended quantities per fuel type can be found in the Shelter Cluster Winterization Recommendations.	Average reference cost: USD 660 per Household per season, depending on fuel type as per Winterization Recommendations. Unified cash for solid fuel transfer value is UAH 19,400 for 2025-2026 winter season	Household
SO1	CO2	SN201	Winter Heating	С	Winter Heating Appliances	In-kind (IK)	In-kind (IK) Cash (C) Voucher (V)	In-kind (IK) Cash (C) Voucher (V)	In-kind (IK)	# of households supported with winter heating appliances # of individuals supported with winter heating appliances	Distribution of room-heating kits to households, including heating appliances (solid fuel, electric, or gas heaters) complete with all necessary installation accessories.	Average reference cost: USD 530.5 per Household	Household
SO1	CO2	SN202	Personal Insulation	А	NFI for Winter	In-kind (IK) Voucher (V)	In-kind (IK) Cash (C) Voucher (V)	In-kind (IK) Voucher (V)	0	# of households supported with NFI for winter # of individuals supported with NFI for winter	Providing non-food items to prepare for winter. This category includes mattresses, sleeping bags, high thermal blankets, rescue foil blankets, thermos flasks, power banks, battery-powered flashlights, portable stoves and dry fuel (or candles). One unit of each item per person.	USD 141 per Individual	Individual

SO1	CO2	SN202	Personal Insulation	В	Winter Clothing	In-kind (IK) Voucher (V)	In-kind (IK) Cash (C) Voucher (V)	In-kind (IK) Voucher (V)	In-kind (IK)	# of households supported with winter clothes # of individuals supported with winter clothes	Distribution of warm clothes and thermal underwear. The list of recommended items includes winter jackets and boots, thick socks, winter hats and scarves, and thermal underwear.	USD 170 per Individual	Individual
SO1	CO2	SN203	Shelter Insulation	А	Insulation of Substandard Houses	In-kind (IK) Cash (C) Voucher (V) Mixed (M)	In-kind (IK) Cash (C) Voucher (V) Mixed (M)	In-kind (IK) Cash (C) Voucher (V) Mixed (M)	0	# of households supported through insulation of substandard houses # of individuals supported through insulation of substandard houses # of residential units upgraded	Interventions aimed at improving the thermal envelope efficiency of private houses (ceiling insulation, energy-efficient windows and entrance doors) and fixing internal heating systems. This activity refers to houses in substandard conditions, but not wardamaged. In case of interventions that provide both (a) the repair of war-related damage and (b) the improvement of the thermal insulation, report under Category I Repairs or Category II (Heavy) Repairs.	Average reference cost: USD 3,320 per Household	Household
SO2	CO3	SN301	Humanitarian Repair	А	Humanitarian Repairs of Common Spaces in Multi- Apartment Buildings	In-kind (IK) Cash (C) Voucher (V) Mixed (M)	In-kind (IK) Cash (C) Voucher (V) Mixed (M)	In-kind (IK) Cash (C) Voucher (V) Mixed (M)	0	# of households supported through repairs of common spaces # of individuals supported through repairs of common spaces # of multi-apartment buildings repaired # of residential units repaired	Repair of the common spaces of multi-apartment buildings with war-related damage to make damaged apartments eligible for a government compensation program. Includes work on roofs, entrance doors, windows, stairwells, etc. Heavy repairs to structurally damaged multi-apartment buildings (including apartments) are considered to be beyond the scope of the humanitarian response.	USD 3,150 / HH for 2-3 floor buildings. USD 915 / HH for 4-5 floor buildings. USD 560 / HH for buildings with 6 floors or more. Up to 16 floors (included). The weighted average: USD 1,400	Household
SO2	CO3	SN301	Humanitarian Repair	В	Category I Repairs	In-kind (IK) Cash (C) Voucher (V) Mixed (M)	In-kind (IK) Cash (C) Voucher (V) Mixed (M)	In-kind (IK) Cash (C) Voucher (V) Mixed (M)	0	# of households supported with light repairs # of households supported with medium repairs # of individuals supported with light repairs # of individuals supported with medium repairs # of buildings repaired # of residential units repaired	Repair of minor war-related damage to load-bearing and enclosure structures that did not compromise mechanical resistance and stability under ultimate limit state conditions. Repairs are to be carried out in houses and apartments in accordance with the Shelter Cluster Recommendations on Light and Medium Repairs. All interventions are expected to address the essential needs of the dwelling, as defined in the abovementioned guidance. Partial interventions that fail to cover these essential needs are not acceptable.	Average reference cost (USD/HH): Detached houses: Light - 2,500; Medium - 4,000 Apartments: Light - 950; Medium - 1,850	Household
SO2	CO3	SN301	Humanitarian Repair	С	Category II (Heavy) Repairs	In-kind (IK) Cash (C) Voucher (V) Mixed (M)	In-kind (IK) Cash (C) Voucher (V) Mixed (M)	In-kind (IK) Cash (C) Voucher (V) Mixed (M)	0	# of households supported with heavy repairs # of individuals supported with heavy repairs # of buildings repaired # of residential units repaired	This activity aims to carry out repairs necessary to restore private houses affected by war-related structural damage to a habitable condition. Structural damage refers to any damage to load-bearing elements and structural components that directly affects the safe use and functionality of the building.	Average reference cost: USD 12,000 per HH	Household
SO2	CO3	SN301	Humanitarian Repair	D	IDP House Repairs	In-kind (IK) Cash (C) Voucher (V) Mixed (M)	In-kind (IK) Cash (C) Voucher (V) Mixed (M)	In-kind (IK) Cash (C) Voucher (V) Mixed (M)	0	# of households supported with medium repairs # of individuals supported with medium repairs # of buildings repaired # of residential units repaired	This activity aims to bring currently uninhabitable houses or apartments into compliance with minimum humanitarian standards, enabling internally displaced persons (IDPs) to live in safe and dignified conditions. The activity primarily targets non-war-damaged dwellings. Eligibility: IDPs who have purchased or are renting housing on a long-term basis.	Average reference cost: Detached houses: USD 4,000 per Household Apartments: USD 1,850 per Household	Household
SO2	CO3	SN301	Humanitarian Repair	E	Humanitarian Repairs of Social Facilities	In-kind (IK) Voucher (V)	In-kind (IK) Voucher (V)	In-kind (IK) Voucher (V)	0	# of buildings assisted with humanitarian repairs # of individuals supported through the repair of social facilities	Implementation of humanitarian repairs to war-affected social infrastructure facilities (providing basic social services, educational institutions, healthcare facilities, etc.). The main objective of this activity is to reduce reliance on humanitarian assistance, promote the inclusion of internally displaced persons (IDPs) and returnees in the provision of state services, and strengthen social cohesion within communities. This activity does not include the repair of structural (load-bearing) damage. Examples of supported social infrastructure include community-based resilience centers, community centers/multifunctional hubs, Administrative Service Centers (TsNAPs), youth centers, and other institutions delivering social services, such as territorial centers for social service provision.	USD 204 per Individual	Individual
SO2	CO3	SN302	Refurbishment of Collective Sites	А	Refurbishment of Collective Sites	In-kind (IK)	In-kind (IK)	In-kind (IK)	0	# individuals supported through the refurbishment of collective sites	Implementation of works requiring enhanced technical supervision, aimed at ensuring that IDPs can reside in collective sites in dignified, safe, and protected conditions. This activity focuses on refurbishment and accessibility improvements to bring existing collective sites (or their functional units) up to the minimum technical standards required by national legislation and humanitarian guidance. Cosmetic repairs (e.g., interior finishes, floor and ceiling works) are not a priority. Structural repairs are not permitted under this activity. Thermal insulation is addressed separately under winterization programming. Refurbishment of facilities with the aim of adding them to the official list of collective sites (as per Resolution No. 930) is not permitted; only sites already included in the government-approved list may be supported.	USD 690 per Sleeping space	Sleeping space
SO2	CO3	SN303 (Non- HNRP)	Rental Support	А	Rental Support	Cash (C) Voucher (V)	Cash (C) Voucher (V)	Cash (C) Voucher (V)	0	# of households received rental support (RMI) # of individuals received rental support (RMI)	Provision of grants to help vulnerable displaced families pay for the rent of their dwelling, move from collective sites, or find better accommodation. Reference for this activity: Rental Assistance Recommendations and Guidelines for Ukraine.	Average reference cost: USD 2,200 per HH/6 months	Household